# BEFORE THE LOCAL GOVERNMENT EMPLOYEE-MANAGEMENT RELATIONS BOARD OF THE STATE OF NEVADA

Case No.

LABORERS INTERNATIONAL UNION OF NORTH AMERICA, LOCAL UNION NO. 169 - FOR REGINALD D. J. 6 BECKER

Plaintiff

VS .

WASHOE MEDICAL CENTER Defendant

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### DECISION OF THE BOARD

A public hearing was held before the Board at the Washoe County Court House in Reno, Nevada, on Saturday, 31 January and Sunday, 1 February 1970. The Plaintiff was represented by JOSEPH GRODIN, ESQ. of the firm of Brundage, Neyhart, Grodin and Beeson, 100 Bush Street, San Francisco, California, 94104. The Defendant was represented by WILLIAM L. HADLEY, ESQ., Deputy Washoe County District Attorney. Several witnesses were called by each side and numerous exhibits were introduced in evidence. There was considerable conflict in the testimony of various witnesses making it somewhat difficult to determine where the truth lies regarding various issues. In this opinion, no attempt will be made to discuss and analyze the testimony of each witness even though the Board members have carefully considered the testimony given by each one.

#### FACTS:

From all the evidence presented the Board finds the following facts which are considered to be essential to a decision:

The Defendant, WASHOE MEDICAL CENTER, is a government

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employer as a County Hospital of Washoe County, Nevada.

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- 2. On 8 August 1968 REGINALD D. J. BECKER was first employed by WASHOE MEDICAL CENTER as an electrician.
- 3. MR. ROY SAMPSON, Personnel Director of Washoe Medical Center testified that when Mr. Becker first applied for a job at the hospital he had a brace on one leg and had been unemployed for two and a half years. At that time there was no opening for an electrician. Mr. McLeod (position not stated) said "We can use him as a mechanic and pay him electrician's wages." Mr. Becker was first hired on that basis. Soon after he was hired he went to Sampson and complained about the tools. Sampson consulted Becker's supervisor and was informed no additional tools were needed. Sometime later Becker went to Sampson again and complained about the wages he was receiving. He said he was rated as only step 4 and thought he should be jumped up to step 8. Sampson explained the hospital policy is one step a year if the employee deserves it. Sampson consulted Becker's immediate supervisor, Mr. Dixon, and was informed Becker did not deserve any higher wage at that time. Becker was told he should first consult his supervisor on all such matters and not go over his head. On cross-examination it appears that this event took place when Becker had been at the hospital about one year.
- 4. One of the hospital rules provided no "soliciting" was allowed on the hospital premises during working hours. The rule was directed primarily against outside commercial salesmen selling to employees, or to patients, and against employees "soliciting" other employees regarding matters of no benefit to the hospital. Management did not prohibit display, or sale, of medical books, or medical equipment, at a stall set up on the premises, or solicitation of money donations for United Fund or other such charities.

The "no solicitation rule" was set out in the "Employee's Handbook" and was posted on the hospital bulletin board about every six months after sometime in 1964.

- 5. REGINALD BECKER is a pleasant, sociable type of person who enjoys talking with other people. He testified at the Hearing before the Board "I work with my hands and can talk at the same time."
- 6. Prior to his employment at Washoe Medical Center, Mr. Becker had always worked in the construction trade and had never before been employed where most of his work was electrical repair and maintenance. Several witnesses testified he preferred to work on new installation, concerning which the quality of his work was very good. He did not like repair work or "preventative maintenance", such as cleaning panels or transformers, and in this field he frequently did not finish a job he had started or failed to do a job his supervisor directed him to do. From

all the testimony it appears that Mr. Becker is more of a "leader" than a "follower". If given the opportunity, he may have worked out well as a supervisor in position to give orders rather than a workman required to take orders, and remain in "chain of command". At Washoe Medical Center his temperment and character did not fit in well where he was required to follow rules and submit to supervision.

- 7. In February 1969 Mr. Becker went over the head of his immediate supervisor, Mr. Dixon, to the Assistant Administrator William Rundio and suggested additional lights were needed at nurses' stations. Upon investigation, Rundio decided no additional lights were needed where Becker contended they should be installed. Rundio advised Becker he should always follow the chain of command and take such matters up with his immediate supervisor, Mr. Dixon.
- 8. On 4 March 1969 Mr. Rundio, Assistant Administrator consulted Dixon regarding Becker's work and then called in Mr. Becker. At that time, Becker was told he had not been doing the work directed by his supervisor Mr. Dixon, but had been performing other work on his own without first consulting his supervisor as the rules provided he should do, and as he had been instructed to do. Becker was apologetic and promised he would follow the rules in the future.
- 9. In April or May 1969 early one morning, Miss Ruth Hoffman, the Supervisor of the Surgical Ward, found Mr. Becker drilling a hole into a wall where there are some gas pipes. She testified there had been no request for any electrical work and Becker had taken it upon himself to come in and do some work. He had crossed the line into an area where no one is allowed without first being sterilized. He had taken no precaution. Mr. Becker testified that on this occasion he had been told to replace a burned out ballast and repair a broken switch on the wall. Miss Hoffman and Becker had an argument. Miss Hoffman went to Mr. Dixon, Becker's Supervisor. Then Dixon and Miss Hoffman went to see Mr. Forrester, the Director of Plant Services. Miss Hoffman stated that in the future she would not allow Mr. Becker to come into her department unless Mr. Forrester came with him.
- 10. MR. LEONARD HAGAN, Superintendent of the Laundry and Linen Department testified as to the quality of Mr. Becker's work in his department. He said that on one occasion (no date was established) a "conditioning tumbler" was out of order. Dixon sent Becker to repair it. Becker said a new complete starter unit was needed. The new unit was ordered. When it came it was not the correct one. Then it was discovered that the new unit was not needed at all. The only thing needed to put the old unit in perfect running condition was new contact points. He said that later sometime in August or September, Becker repaired a switch in the laundry. It never did work after that until someone else discovered only a minor adjustment was needed.

11. MR. JOHN G. BOYD - a salesman for Consolidated Electric Company who sells light globes, light fixtures and other such electrical merchandise to Washoe Medical Center testified he met Reginald Becker 9 or 10 months before this Hearing (that would be in April or May 1969), at which time Becker found fault with the ballasts and switches and told Boyd there would be changes made. Boyd testified Becker said to him - "Heads will be rolling before long."

12. About May or June 1969, according to Mrs. Margaret Clifford, Superintendent of Central Supply Department, soon after Mr. Forrester was hired as Director of Plant Services (5 May 1969) Mr. Becker came into her department and during a conversation with her complained about the way Forrester was doing things. She testified Becker said to her - "We are planning something. We'll get Forrester."

13. In June 1969 Laborers' International Union of North America, Local Union No. 169 began efforts to unionize the employees in the Maintenance Department of Washoe Medical Center. Mr. Becker took an active part in the unionization effort. He helped prepare and distribute leaflets and membership cards. He talked with other employees and urged them to join the Union. Mr. Becker testified he did this at all hours on the premises before July 1969 at which time there was put on the bulletin board and distributed to employees, a document referred to as "The Blue Notice" (Def. Exhibit E) which again stated the rule against solicitation. Becker testified that after receiving that notice he solicited union membership on the premises only before or after working hours, or during the noon lunch period. Becker testified he arranged meetings of employees from various departments of the hospital at the Labor Union's office in Reno and took a very active part in the union's effort to unionize all of the departments of Washoe Medical Center. He contends that was the sole reason for his discharge. Three other employees were very active in the unionization effort, none of whom have been discharged.

14. Sometime in June 1969, Mr. Dixon took Mr. Becker with him to see Mr. Forrester and discuss the quality of Becker's work. At that time Becker was told that the quality of his work was excellent, but the quantity of work he was getting done was below standard. He was performing unnecessary work on his own without consulting his supervisor and was not keeping his supervisor informed where he was, or what he was doing. He was told he must try to get along better with people in other departments, as there had been complaints about his attitude and conduct.

15. In August 1969 again Mr. Dixon took Mr. Becker to Mr. Forrester's office to discuss unsatisfactory performance. Mr. Forrester testified he had prepared a written warning in the nature of a reprimand. The sum and substance of the complaint was that Becker was not performing a sufficient quantity of work, was doing too much on his own without supervision and did not

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recognize Dixon as his supervisor. He apparently resented any control over him. Becker admitted he had not reported to Dixon as he should. He was apologetic and promised to do better. He asked Forrester to not put the written reprimand in his official personnel file. Forrester changed it to a verbal reprimand and did not place the paper in Becker's personnel file. On cross-examination (when later recalled) Forrester contradicted himself saying he prepared the written document for his own file and not to be placed in Becker's personnel file. It is undisputed there was such a conference at which Becker's work was criticized. Becker contends, however, that this and other such criticism of his work was because of his union activity and constituted "discrimination".

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16. On 15 September 1969 Mr. Becker was delivered his annual Job Evaluation Report prepared by his supervisor Mr. Dixon. It is in evidence as "Defendant's Exhibit I". It stated the following:

Above Average

	14	Acceptance of Responsibility
Average	5	Emotional stability Attendance Health
		Personality Initative
Below Average	9	Quantity of work
		Organization of work
<b>.</b>		Compliance with instructions Performance in emergency Reaction to criticism

Quality of work

Improvement endeavor

Relation with company workers

Adherence to policy

Communications

Mr. Becker was the only employee of the Maintenance Department who received a <u>below average</u> mark on any subject. There were 16 other employees in the Maintenance Department (all members of the Union) who were rated. Their reports are in evidence as "Defendant's Exhibit G".

Mr. Becker refused to sign his report contending he had not been fairly rated. Mr. Dixon testified he told Becker if he would sign it he, Dixon, would try to get him his next annual, regular raise. Dixon testified he had typed on the bottom of the form under comments the words:

"Mr. Becker is trying very hard to cooperate with us. He has shown great improvement in most areas and I believe that this will continue. Therefore, I recommend his increase to the next step".

Mr. Dixon testified he liked Becker and his purpose in doing

this was to give Becker an incentive to try harder to cure the defects in his performance. Becker did receive his raise to the next step in line.

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17. Sometime in October 1969 just before an election was held, a meeting of employees was called by Mr. CARROLL W. OGREN, Chief Administrator of the hospital. He pointed out what the hospital had done for its employees and tried to discourage the unionization. One witness, however, Mr. ARTHUR C. SHEA, an employee called by the Union, testified Mr. Ogren made no promise if they voted against the Union and did not threaten anything if the employees voted for the Union. According to Mr. Shea, Mr. Ogren said: "But if you do vote the Union in, it may be for the best."

an election was held for the employees of the Maintenance Department to determine whether or not they desired to be represented for purposes of collective bargaining by Laborers' International Union of North America Local Union No. 169". Twenty-four employees were eligible to vote. Twenty-two cast ballots - 20 Yes, 2 No. This Board then certified that Union as the bargaining agent for the employees of the Maintenance Department of Washoe Medical Center.

19. Immediately after the election on 29 October 1969 the Union became very active in an effort to unionize all the other departments of Washoe Medical Center. Union literature and membership cards were circulated in all departments. Mr. Becker was very active in this effort.

departments of the hospital started, Mr. Roy Sampson, Personnel Director of Washoe Medical Center prepared and circulated among all employees a three page circular entitled "Think About It", in opposition to unionization. It consisted of a series of questions and answers such as "Do I have to belong to a Union to work at Washoe Medical Center", or "Why are Unions making an effort to organize Washoe Medical Center"? (See Pl. Exhibit 2 for details).

21. MRS. MARGARET CLIFFORD, Superintendent of Central Supply testified that on many occasions when there was no electrical work to be done in her department, Mr. Becker would come in and visit with her and other employees. She also testified that on 14 November 1969, during working hours, Mr. Becker came in with the three page folder, entitled "Think About It" prepared by Mr. Sampson (Item 20 above), in his hand and engaged in conversation with her, and two other employees, for thirty minutes or more regarding the Union. During that conversation he said, referring to the folder: "This is the best thing that could ever happen for the Union. Sampson is full of lies. Everytime I ever talk with him he is all lies." She testified she reported this to her immediate supervisor, Mrs. Maida Pringle, and discussed it

with Mr. Rundio, Assistant Administrator. Evidently Mrs. Pringle reported it to Mr. Forrester, Director of Plant Services as he testified that on the day he notified Becker of his termination he confronted Becker with mention of the event. Becker denied it, but he, Forrester, preferred to believe Mrs. Pringle. As far as Mr. Forrester was concerned this was hearsay, but it was not hearsay evidence at the Hearing before this Board because Mrs. Clifford testified under oath that she was present and heard Mr. Becker make the statements about Sampson and had earlier heard him make a threat against Forrester.

- 22. On 20 November 1969 Mr. Forrester called Mr. Dixon, Becker's immediate supervisor, to his office and discussed Becker's work, his attitude and his remarks to Mrs. Clifford six days before that. Then Forrester told Dixon to go get Becker. Mr. Becker was brought to Mr. Forrester's office and there notified that his employment was terminated as of that day.
- 23. In his testimony at the Hearing Mr. Becker contended the "below average" marks on his "Job Evaluation Report" and all the complaints about his attitude and work performance were harassment constituting discrimination against him because of his union activity.
- 24. At the Hearing before this Board on Saturday, 31 January 1970, Mr. Becker testified that at the time of his discharge from Washoe Medical Center his salary was One Hundred Sixty Dollars (\$160.00) a week. The day after his discharge, on 21 November 1969, he went to work in a position he still held and his salary was Three Hundred Sixty-Five Dollars (\$365.00) a week.

The sole issue in this case is whether or not Reginald Becker was discharged from Washoe Medical Center in violation of the Local Government Employee-Management Relations Act, Section 9(1), a portion of which reads as follows:

"A local government employer shall not discriminate in any way among its employees on account of membership or non-membership in an employee organization."

The Plaintiff - the Union acting for Mr. Becker - contends that in being discharged, "Becker was discriminated against because of his membership in, and activities on behalf of, the Union". (Pl. Brief page 6).

The Union has the burden of proof to establish the truth of that contention.

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THE ISSUE

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The Defendant, Washoe Medical Center, denies there was any discrimination against Becker for his Union activities, and contends he was discharged for other reasons. This is an affirmative defense on which the Defendant has the burden of proof.

THE EVIDENCE

The nature of this controversy is such that each side must rely mainly upon the testimony of interested persons and some conclusions must rest upon conjecture or inference. All testimony, however, was taken under oath and this Board is duty bound to give credence to such testimony even when presented by interested persons.

The testimony presented by the Plaintiff's witnesses must be accepted as true in establishing the fact there was extensive Union activity at Washoe Medical Center and Mr. Becker was very active in that effort, which was known to the management of the hospital. This is not denied by the Defendant.

The real reason for the discharge of an employee is sometimes difficult to determine. Direct evidence is not always available. Therefore, this Board in some cases may be justified in drawing inferences and reaching conclusions from purely circumstantial evidence, or the sequence of events.

NAT. LABOR RELATIONS BOARD vs PUTNAM TOOL CO. U.S. 6th Cir (1961) 290 Fed 2d 663

NAT. LABOR RELATIONS BOARD vs ENGLISH MICA CO. U.S. 4th Cir (1952) 195 Fed 2d 986

EASTERN COAL CORP. vs NAT. LABOR RELATIONS BOARD U.S. 4th Cir (1949) 176 Fed 2d 131

In this case at bar, however, the evidence presented by the Union establishes only a possibility that Mr. Becker may have been discharged because of his extensive Union activity.

Mr. Becker testified that he could not remember any criticism of him or his work until after he began his Union efforts. It is well established that the Union first began its effort to unionize the Maintenance Department sometime in June 1970. Witnesses for the hospital testified to specific troubles with Mr. Becker which occurred prior to that time as related in the Statement of "Facts" above.

When full credit is given to all the evidence presented by the Plaintiff it amounts to the proposition that Becker engaged in Union activity and was later discharged. This at best leads only to a "suspicion" that Mr. Becker may have been discharged because of his Union activity.

"Suspicion" alone is not enough to conclusively establish that Union activity was the sole reason, or the real reason, for discharge. It was so held in the case of:

> PETITION OF UNION TRUST CO. OF PITTSBURGH Sup. Ct. of Pa (1941) 20 Atl 2d 779

The facts in that case were that an employee named Nichols was a member of the AF of L. He circulated membership applications among other employees. The Assistant Manager told Nichols he would not be employed much longer if he continued to make labor trouble. Later he was transferred to the night shift and then two months after that he was discharged. The employer made no affirmative defense and offered no evidence to establish any reason for the discharge. The National Labor Relations Board held Nichols had been discharged for labor activity. The case was appealed to. the Pennsylvania Supreme Court.

The Court said at page 782 of 20 Atl 2d:

"Nichols was a member of the AF of L. He was treatened. He was transferred from one shift to another. He was discharged. There is not one scintilla of evidence that the discharge was

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due to any labor activity any more than there was to support a finding that the transfer was due to that reason. Suspicion may have its place, but certainly it cannot be substituted for evidence."

To the same effect:

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PENN LABOR RELATIONS BOARD vs KAUFMANN DEPT. STORE Sup. Ct. of Pa (1942) 29 At1 2d 90

PENN LABOR RELATIONS BOARD vs ELK MOTOR SALES CO. Sup. Ct. of Pa (1957) 130 At1 2d 501

The uncontroverted testimony presented by the Defendant's witnesses - even though they were interested persons as members of management at the hospital, must be accepted as true in establishing the reason, or reasons, for Mr. Becker's discharge other than his Union activity.

The hospital officials who discharged Becker know the real reason, or reasons, for his discharge, and under oath stated he was discharged for several reasons, among which are:

- 1. He was dissatisfied with his job and his pay.
- 2. He did not follow instructions.
- 3. He refused to stay in "chain of command" and went over the head of his immediate supervisor.
- 4. He violated the hospital's rule against soliciting on the premises during working hours, by soliciting member—ship in the Union.
- 5. The quantity of his work was below standard probably because he spent so much time visiting with other people.
- 6. He was unable to fit into the working environment and procedures of a hospital.
- 7. He did not get along well with some other employees such as the superintendent of the surgical ward who refused to allow him in her department unless the Director of Plant Services came with him.
- 8. He was the only employee in the Maintenance Department who received even one below average mark on the Annual Job Evaluation Report. Mr. Becker had nine below average marks (as listed in item 16 of Facts above stated).

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He downgraded and condemned the management to an outside salesman (Item 11 of Facts above stated).

10. About May or June 1969, in talking to another employee, he made threats against the Director of Plant Services.

(Item 12 of Facts above stated). Later, on 14 November 1969, to the same employee he made very disparaging remarks showing contempt for the Personnel Director (Item 21 of Facts above stated).

Some of this was denied by Mr. Becker, but the several witnesses called by the hospital were not discredited on cross-examination by the Union's very able counsel. They were not impeached by other means. Therefore, this Board is duly bound to accept their statement of specific facts constituting the reasons for the discharge of Mr. Becker as being the true reason, or reasons.

NAT LABOR RELATIONS BOARD vs TEX-O-KAN FLOWER MILLS U.S. Cir. Ct. 5th Cir. (1941) 122 Fed 2d 433

CHESAPEAK & OHIO R.R. vs MARTIN 283 U.S. 209 (1930) 75 Law Ed 983

PENN R.R. CO. vs CHAMBERLAIN 288 U.S. 333 (1932) 77 Law Ed 819

NAT LABOR RELATIONS BOARD vs WALTON MFG. CO. 369 U.S. 404 (1962) 7 Law Ed 2d 829

#### THE LAW

THE GOVERNMENT EMPLOYER'S RIGHT TO DISCHARGE AN EMPLOYEE.

Section 9-1 of the Local Government Employee-Management Relations Act (N.R.S. 288.140) reads as follows:

"......A local government employer shall not discriminate in any way among its employees on account of membership or non-membership in an employee organization."

Section 10-2 (N.R.S. 288.150) reads as follows:

- <sup>11</sup>2. Each local government employer is entitled, without negotiation or reference to any agreement resulting from negotiation:
  - (a) To direct its employees;

- (b) To hire, promote, classify, transfer, assign, retain suspend, demote, <u>discharge</u>, or take disciplinary action against any employee;
- (c) To relieve any employee from duty because of lack of work or for any other legitimate reason;
- (d) To maintain efficiency of its governmental operation
- (e) To determine the methods, means, <u>and personnel</u> by which its operations are to be conducted; and
- (f) To take whatever actions may be necessary to carry out its responsibilities in situations of emergency.

  (underlining supplied)

Sub-section (b) gives the employer the right to discharge an employee for any reason, or for no specified reason at all (subject of course, to the anti-union prohibition in Section 9-1). Under the rules of statutory construction this section is in no way effected by the more limited section (c) that follows it. Subsection (c) is merely an additional specification of the employer's right, but does not, in any way, limit the right specified in sub-section (b).

Therefore, this statute specifically reserves to the government employer the common law right to discharge an employee for any cause, or no cause at all, as long as the discharge is not discrimination because of union membership or activity, which is prohibited by Section 9-1.

In the case of:

PENN LABOR BOARD vs ELK MOTOR SALES CO. Sup. Ct. Pa (1957) 130 Atl 2d 501

Mr. Justice Jones speaking for the Court said: (At page 507). "The appellee (employer) had the unquestioned right to discharge Braumgratz for any reason, or for no reason, so long as it was not done for a reason prohibited by the Statute."

The Nevada Statute is even more definite in this regard than the National Labor Relations Act (29 U.S.C.A. 151 etc.). In construing that act, in the case of:

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NAT LABOR RELATIONS BOARD vs TEX-O-KAN FLOWER MILLS U.S. 5th Cir (1941) 122 Fed 2d 433

Mr. Justice Sibley speaking for the Court said: "So far as the National Labor Relations Act (29 U.S.C.A. 151 etc.) goes the employer may discharge, refuse to re-employ for any reason, just or unjust, except discrimination because of union activities and relationships".

To the same effect:

PENN LABOR RELATIONS BOARD vs ELK MOTOR SALES CO. (1959) 130 At1 2d 501

Even in a case where the employee has extensively engaged in union activity to the displeasure of the employer and is discharged the employee has no right to be reinstated if the employer can show the discharge was for any other reason than union membership or activity.

Counsel for the union in his brief has cited several National Labor Relations Board cases to the contrary, but as far as research has been able to determine the great weight of authority among the courts follow the case of:

NAT LABOR RELATIONS BOARD vs TEX-O-KAN FLOWER MILLS U.S. Cir Ct 5th Cir (1941) 122 Fed 2d 433

In that case Judge Sibley speaking for the Court said (at page 439 of 122 Fed 2d):

"But it remains true that the discharger knows the real cause of discharge, it is a fact to which he may swear. If he says it was not union membership or activity, but something else which in fact existed as a ground, his oath cannot be disregarded because of suspicion he may be lying. There must be impeachment of him, or substantial controdiction, or if circumstances raise doubts, they must be inconsistent with the positive sworn evidence on the exact point."

That case has been cited and followed by many courts. It is true it has been overruled by the U. S. Supreme Court on one point, but approved on the point above discussed. In the Tex-O-Kan case the Court made a distinction between the kind and amount of evidence required to justify a "cease and desist order" and the evidence needed to "order an employee reinstated". Later cases have held there is no real distinction and a "Cease and Desist

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Order" requires just as much proof as an "Order To Reinstate an Employee".

NAT. TABOR RELATIONS BOARD vs WALTON MFG CO 369 U.S. 404 (1962) 7 Law Ed 2d 829 where the Supreme Court said:

"There is no place in the statutory scheme for one test of the substantiality of evidence in reinstatement cases and another test in other cases."

The fact that an employee cannot be discharged for labor union activity does not give him a protective shield against being discharged for any other reason even if it is in some way connected with his union activity.

NAT. LABOR RELATIONS BOARD vs WALTON MFG. CO. (1961) 286 Fed 2d 16

In that case Mr. Justice Jones speaking for the Court at page 25 of 286 Fed 2d said:

"It is well settled that an employee may not be discharged because of union activity. It is also true that union membership and union activity do not insulate an employee from being discharged where an unlawful motive has not been shown."

The Court then cites many cases in support of that statement.

In this case Mr. Becker's solicitation of other employees to join the Union when carried on during working hours, on the premises, in departments where he had no other reason to be present could be a valid reason for discharge as a violation of the "no solicitation rule" even though that violation was connected with "union activity". It has been held in many cases that an employer is not guilty of "discrimination" or "unfair labor practice" if he enforces a rule prohibiting "union activity" on his premises during working hours.

Many such cases are cited and discussed in 29 U.S.C.A. 158 - Note 82 beginning on page 421.

Just as a union has the right to contact employees, at a proper time and place, to persuade them to join the union, an

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employer has the right to impart to the employees his view as to the advantages or disadvantages of joining the union. He cannot, of course, promise any <u>reward</u> for not joining, or any <u>penalty</u> for joining. He would be guilty of "discrimination" against union membership if he does anything to prevent any employee from using his own free will to decide whether he will or will not join a union.

In this case this Board considers it was not a violation of the Statute for the management of Washoe Medical Center to call a meeting of its employees before the election to endeavor to discourage the selection of Local Union 169 as their bargaining agent, or to prepare and distribute the circular entitled "Think About It." This is a two way street and there must be preserved to the employer just as much right to, without coersion, discourage joining a union as there must be granted to the union the right to properly encourage joining the union.

-- In this case a witness called by the Union, Mr. Arthur C. Shea, testified that at the meeting called by the hospital Administrator a day or so before the election, Mr. Ogren did not promise anything if the employees voted against the Union and did not threaten anything if they voted for the Union. At one point the witness quoted Mr. Ogren as saying:

"But if you do vote the union in, it may be for the best."

In this evidence the Board fails to find any proof of

"unfair labor practice" by the Defendant, Washoe Medical Center.

LOSS OF WAGES

It cannot be said that Mr. Becker's discharge has resulted in any monstary loss to him. The very day after discharge he went to work in a position he still held at the time of the Hearing, for a salary of Three Hundred Sixty-Five Dollars (\$365.00)

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a week, which was Two Hundred Five Dollars (\$205.00) a week more than he was making at Washoe Medical Center.

Therefore, it seems reasonable to assume that in seeking an order of this Board to reinstate him in his former position, Mr. Becker seeks only a moral victory and probably would not return to Washoe Medical Center if the opportunity became available. THE LENGTH OF THIS DECISION

This case probably could have been decided by a one page memorandum decision. The Board, however, believes that a long written opinion setting out all the major facts, and points of law involved, is advisable in this case because this is the first action of this kind before this Board under a new Nevada Statute. It is hoped this rather long opinion may serve as a guide line for the assistance of both labor and management in similar cases that may arise in the future.

## CONCLUSION

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The Board concludes the following:

- 1. The Plaintiff has failed to carry its burden to prove that the discharge of Mr. Becker was discrimination because of his union activity.
- The Defendant has established by substantial evidence that Mr. Becker was discharged for reasons other than his union activity.
- The petition of the Union for and on behalf of Reginald Becker for reinstatement in his former position at Washoe Medical Center is denied.

The Local Government Employee-Management Relations Board Mark Smith,

'Associate Member