2

3

4

5 6

7

8 9

COUNTY,

For Complainants:

For Respondent:

10

11

12

13

14

15 16

17

18 19

20

21 22

23 24

25

26 27

28

STATE OF NEVADA

LOCAL GOVERNMENT EMPLOYEE-MANAGEMENT

RELATIONS BOARD

RENO/TAHOE AIRPORT POLICE SUPERVISORS ASSOCIATION: BARRY ROSEMAN and FRANK FOWLER, Complainants.

VS. AIRPORT AUTHORITY OF WASHOE

Respondent.

ITEM NO. 477

CASE NO. A1-045671

DECISION

Michael E. Langton, Esq.

Gregory A. Brower, Esq.

Jones Vargas

STATEMENT OF THE CASE

On December 10, 1999, the RENO/TAHOE AIRPORT POLICE SUPERVISORS ASSOCIATION ("R/TAPSA"), BARRY ROSEMAN ("ROSEMAN"), and FRANK FOWLER ("FOWLER") filed a Complaint alleging that the AIRPORT AUTHORITY OF WASHOE COUNTY ("AAWC") committed practices prohibited by NRS 288.270 by (1) discriminating against them concerning their terms and conditions of employment, (2) engaging in actions calculated to discourage membership in the R/TAPSA, (3) attempting to prevent R/TAPSA from acting as the exclusive bargaining representative of AAWC Police supervisors, (4) refusing to negotiate with the R/TAPSA's duly appointed representatives, president ROSEMAN and/or its vice president FOWLER, and (5) attempting to negotiate only with a member. AAWC filed it's answer on January 26, 2000 and a pre-hearing conference was held on July 19, 2000.

The Local Government Employee-Management Relations Board ("BOARD") held a hearing on August 17 and 18, 2000 and September 19, 2000, noticed in accordance with Nevada's Open Meeting Law. Complainants were represented by Michael E. Langton, Esq., and Respondent was represented by Gregory A. Brower, Esq. The Board heard oral argument from counsel, testimony

I

28 ///

DISCUSSION

On September 2, 1998, ROSEMAN, FOWLER, and a third AAWC Police Department supervisor, Gary Nottingham ("Nottingham"), advised AAWC of their intent to form an Association under NRS Chapter 288. (Tr. I, 24; and Ex. 3). A follow up letter dated September 28, 1998, was sent to Miles Crafton, the manager of Human Resources at the time. (Tr. I, 29, and Ex. 4). There was no communication from AAWC or Miles Crafton. A third letter dated October 13, 1998, was sent reiterating the intent to form the association and requesting to be placed on the November Board of Trustee meeting agenda. (Tr. I, 30; Ex. 5).

On October 23, 1998 a meeting took place with the three sergeants, Miles Crafton, Dan Simich (Director of Operations at that time), and Chief Carlisle DeWitt. (Tr. I, 31). ROSEMAN testified, "I sent Miles Crafton a letter basically recapping the meeting that we had had with them. In one portion of my memo to him, I informed him that the sergeants were not going to be dissuaded from forming our association because we wanted to be a member of PORAC and that we had to be a recognized organization in which to be members of PORAC and PORAN.") (Tr. I, 32; Ex. 8). (PORAC is the Police Officers Research Association of California; PORAN is the Police Officers Research Association of Nevada.)

ROSEMAN made a presentation to AAWC's Board of Trustees at a caucus meeting on November 10, 1998 (two days prior to the November 12 public Board meeting). ROSEMAN testified that Trustee Geno Menchetti ("Trustee Menchetti") made the statement in that meeting "There's a price to pay when employees choose to form their own unions instead of working with management." (Tr. I, 37.) Trustee Menchetti testified that he did not recall making the statement about the R/TAPSA, but about another association. (Tr. I, 207-8). Under cross-examination, Counsel Langton pointed out to Trustee Menchetti that he was quoted in the newspaper on November 12 as saying "There is a price to pay when employees choose to unionize." Trustee Menchetti did not recall speaking to the reporter about the quote. (Tr. I, 215).

(

 On November 12, 1998 the Board of Directors for the AAWC voted at a public meeting to recognize the R/TAPSA as the exclusive bargaining representative for the AAWC's Airport Police supervisors.

By letter dated November 12, 1998, ROSEMAN (the president of R/TAPSA) gave notice to the AAWC of its intent to immediately commence negotiations for a collective bargaining agreement with a scheduled date and time of November 16, 1998 at 10:00 a.m. (Ex. 9). The AAWC did not attend the meeting and Miles Crafton indicated that the AAWC was not going to negotiate until February of the next year. (Tr. I, 41-42).

ROSEMAN testified that R/TAPSA attempted to engage the AAWC in negotiations on November 16, but was told "the Airport wasn't going to negotiate with us at that time." (Tr. I, 41).

By letter dated November 17, 1998, the R/TAPSA again requested negotiations commence immediately in an attempt to obtain a contract covering the period from November 1998, through at least June 1999. Within said letter, R/TAPSA expressed its concerns about not commencing negotiations until after February 1, 1999, and working without a collective bargaining agreement. R/TAPSA further suggested negotiations commence November 24 or November 25, 1998.

By letter dated November 30, 1998, addressed to Mr. Crafton, the R/TAPSA expressed its concerns about the AAWC's failure to respond to previous communications concerning negotiations and requested negotiations commence not later than December 17, 1998. Said letter was also sent to other representatives of the AAWC, including Krys Bart, Executive Director.

By letter dated December 4, 1998, Crafton responded to the R/TAPSA's previous requests that negotiations commence prior to February 1, 1999, and within said letter stated, in part: "[T]he AAWC does not support your request to commence negotiations for the period December, 1998 to June 30, 1999."

Due to the Christmas and New Year's Eve holidays, all time cards of the AAWC police department were turned in earlier than usual. The secretary for the department is Louise Krueger. Nottingham saw Ms. Krueger's notations on her desk flip calendar for December 21 and 22, 1999, which conflicted with the time sheets that indicated ROSEMAN and FOWLER allegedly declared overtime they didn't work (Tr. II, 226). Without verifying the notations on the calendar with Ms.

24

25

26

27

28

Krueger, Nottingham reported alleged discrepancies in ROSEMAN and FOWLER'S time cards via an anonymous note (e.g., 2 hours were reported as overtime incurred during the holidays although both FOWLER and ROSEMAN had not worked overtime (Tr. II, p. 226)). (Tr. II, 235-237; Ex. A). Ms. Krueger testified at the hearing that her calendar was not totally accurate and she wasn't really keeping track of people's time. (Tr. III, 36-37).

Nottingham testified that "some time later" Chief DeWitt asked him if he had written the anonymous note and admitted writing the same. (Tr. II, 227). Nottingham further testified that the Chief asked him for a formal complaint and he did file a formal complaint with Chief DeWitt. (Tr. II, 228; Ex. B). Under cross-examination, Nottingham acknowledged that scheduled overtime is recorded when time cards are handed in early. (Tr. II, 248).

By letter dated January 20, 1999, the R/TAPSA, by and through its President ROSEMAN, again advised the AAWC of its intent to immediately commence negotiations "as soon as possible, past February 1, 1999, for the contract year 1999-2000." Within said letter the Association requested certain information from the AAWC as provided in NRS 288.180.

By letter dated February 20, 1999, Joan Dees, Manager of Accounting and Investments for AAWC, responded to the R/TAPSA's letter of January 20, 1999, and provided certain financial information, but did not identify any persons who would negotiate on behalf of the AAWC.

On March 4, 1999, ROSEMAN and FOWLER were notified that Nottingham had filed a complaint against them, for "mismarked time sheets involving overtime and holiday," and that an investigation would be conducted. (Exhibits F and G).

On April 13, 1999 ROSEMAN and FOWLER were separately interviewed by Inspector Alfred from the Nevada Division of Investigation at the request of the AAWC concerning the allegation they had mismarked time sheets for the time period covering the New Year's Eve holiday. He did not question them about any other alleged violations. (Emphasis added.) (Tr. I, 170—171 and 276—278).

On May 18, 1999, Alfred gave his investigative report the AAWC. The report concluded (at page 24) that the allegation of violation of "Employee Rules of Conduct, Section D, theft or dishonesty (including falsification of time records)" was "Not Sustained - Lack of evidence and

.

record keeping" as to both ROSEMAN and FOWLER. (Ex. K). However, Alfred's report also stated that ROSEMAN and FOWLER had allegedly violated other rules of the AAWC even though no one had previously complained that there had been other alleged violations. (*Id.*). ROSEMAN and FOWLER learned of the other allegations on June 12, 1999 when he was placed on suspension by the AAWC and given a redacted copy of the investigator's report. (Tr. I, 171).

At the hearing, Alfred testified that allegations two (2) through eight (8) of his investigation all stemmed from the fact that ROSEMAN and FOWLER did not work their shifts as scheduled and did not obtain prior approval from the Chief. (Tr. II, 25—33). When questioned if he found that changing their schedules violated airport policy, Alfred testified that he found changing their schedules without prior approval violated the Chief's verbal policy. (Tr. II, 25, 117). He further testified that he did not know the date the verbal order allegedly violated was given. (Tr. II, 58). ROSEMAN testified that he received no such order from the Chief and that "[h]e told me specifically that you know the need and to do it." (Tr. II, 176). ROSEMAN further testified:

A: I admitted that I didn't have prior approval from the chief but I also told Mr. Alfred that I felt that I had his authorization to do that when he told me to schedule all three sergeants to run the operations of the department and that we knew the need and to get the job done. I considered that authorization to do that.

Q: Apparently the chief has a different opinion on that?

A: Well, we'd been doing – all three sergeants had been doing that for months and nothing was ever said to us, we not once got told "Don't do that" or anything.

Q: Not once? A: Not once.

(Tr. I, 194).

Mr. Dicks: My question to you is: What, in the course of your dealings with the chief, led you to believe that the chief understood that you were changing your shifts, since it sounds to me that it would not be apparent from the time cards that he was signing that you were doing that?

The Witness: Correct. Like I said, sir, I was coming in at an earlier start time than I normally would. I normally would not see the Chief at all on the 6:00 to 4:00 in the morning shift but I was seeing him all the time. I was talking to him every day that I came in. There shouldn't have been a question that I was at work. I was in a police uniform, not in my plain clothes.

The Witness: Yes, ma'am. It continued right up to the point sometime – well, it was after the investigation started. It still

continued and sometime in between the start of the investigation and the end of it, the Chief then came forward and said, "I want you to work the shifts you're assigned. Idon't want yourotating hours," and from that point on it stopped after we were told that that wasn't his desire.

(Tr. I, 199-200).

When questioned about the October 5, 1998 memo pertaining to sergeants setting their own work hours (Exhibit 47), Chief DeWitt testified that he recognized the document, but that he did not recall, "having any advance notice that they were doing these types of things." (Tr. II, 215). In regards to the Chief having prior notice of scheduling issues, Louise Krueger testified that she had "on other occasions" prior to December 1998 told the Chief that there were discrepancies on time cards. (Tr. III, 52). Further testimony is as follows:

Mr. Dicks: So would it seem fair for me to conclude from your answers that the Chief was probably aware from your comments to him of discrepancies in the time card prior to Sergeant Nottingham bringing it to his attention?

The Witness: Yes

(Tr. III, 52-53).

ROSEMAN approached Deena Wiggins, the Business Enterprise/Equal Employment Opportunity Coordinator for the Airport Authority, regarding "a situation in the workplace and that he believed that individuals in the workplace were trying to get him – they were – they were trying to get him in trouble or get him investigated by the NDI." (Tr. I, 223). Ms. Wiggins started keeping notes about everything that was told to her by ROSEMAN and FOWLER. (Tr. I, 225). ROSEMAN and FOWLER told Ms. Wiggins about a number of problems they felt were occurring in the police department such as disparate treatment and ethnic profiling. (Tr. I, 228-229). Three new police officers also came to Ms. Wiggins independently and showed her extensive documentation on the conditions of their workplace. (Tr. I, 229).

Ms. Wiggins obtained permission from Miles Crafton to meet with ROSEMAN at his home on April 2, 1999. After the meeting Krys Bart, the Executive Director of the Airport Authority, told Ms. Wiggins that "she was very disappointed that I had gotten involved with ROSEMAN and FOWLER and the NDI investigation, and that I was never to go to anybody's house again to meet with them independently."

Ms. Wiggins testified ROSEMAN showed her memos, copies of time sheets, photographs and logs. (Tr. I, 233). Ms. Wiggins also testified:

...My discussion with Miles was that I recommendedn-I said, 'Miles, maybe we can talk to the NDI guy and see if he can expand the scope of his investigation to include everyone's time sheets to see how everyone is doing their time sheets and look at this ethnic profiling and this disparate treatment and this—you know—alleged harassment that was going on in the police department."

(Tr. I, 234).

Ms. Wiggins further testified that she had asked Alfred whether the investigation was criminal or internal. (Tr. I, 238) Ms. Wiggins expressed an interest in expanding the investigation to other issues and other people to Alfred. (Tr. I, 236). When Alfred called her a few days later, he indicated that NDI could only look at criminal issues associated with the police department and that the other issues would have to be an internal investigation. (Tr. 237—238).

After their terminations, ROS EMAN and FOWLER tried to continue negotiations on behalf of the Association, but all such attempts were rejected by the AAWC, on the ground that neither ROSEMAN or FOWLER could be the negotiators for the Association because they were no longer employees of AAWC. By letter dated July 14, 1999, the AAWC advised the R/TAPSA: "The Airport Authority has the obligation to negotiate with recognized employee organizations that represent persons employed by the local government employer. It is the opinion of the Airport Authority General Counsel that Barry Roseman and you [Fowler] are no longer employees of the Airport Authority as defined in NRS 288.050." (Ex. 32).

FINDINGS OF FACT

- 1. The Airport Authority of Washoe County is a political subdivision of the State of Nevada and a governmental employer under NRS 288.060.
- 2. On or about September 2, 1998, ROSEMAN, FOWLER, and Nottingham were all sergeants with the Airport Authority of Washoe County.
- 3. On or about September 2, 1998, ROSEMAN, FOWLER, and Nottingham advised the Airport Authority of Washoe County ("AAWC") of their intent to form an Association under Chapter 288.

- 4. A follow up letter of intent dated September 28, 1998, was sent to Miles Crafton, the manager of Human Resources for the Airport Authority at the time.
- 5. A third letter dated October 13, 1998, was sent indicating that the Sergeants had not heard from the Airport Authority, reiterated the intent to form the association, and requesting to be placed on the November Board of Trustee meeting agenda.
- 6. On October 23, 1998 a meeting took place with the three sergeants, Miles Craston,
 Dan Simich (Director of Operations at that time), and Airport Police Chief Carlisle DeWitt.
- 7. On or about October 27, 1998, ROSEMAN sent a memo to Miles Crafton recapping the meeting and stating that the sergeants were not going to be dissuaded from forming the association.
- 8. ROSEMAN made a presentation to the Board of Trustees at a caucus meeting on November 10, 1998.
- 9. On or about November 10, 1998, at the Board of Trustee meeting, ROSEMAN heard Trustee Menchetti say there would be a price to pay.

(

- On or about November 12, 1998, Trustee Menchetti was quoted in the newspaper as saying "There is a price to pay when employees choose to unionize."
- 11. On November 12, 1998, the Board of Directors for the AAWC voted at a public meeting to recognize the R/TAPSA as the exclusive bargaining representative for the AAWC's Airport Police supervisors.
- 12. Reno/Tahoe Airport Police Supervisors Association is an employee organization as defined in NRS 288.040, and maintains offices in the City of Reno, with its mailing address as 656 Oak Creek Drive, Reno, Nevada 89511.
- 13. The Reno/Tahoe Airport Police Supervisors Association is comprised solely of law enforcement officers, or "peace officers" as defined in Chapter 289 of the Nevada Revised Statutes, as well as Chapter 288 of the Nevada Revised Statutes.
- 14. By letter dated November 12, 1998, ROSEMAN (the president of R/TAPSA) gave notice to the AAWC of its intent to immediately commence negotiations for a collective bargaining agreement with a scheduled date and time of November 16, 1998 at 10:00 a.m.

28 ///

- 15. The R/TAPSA attempted to engage the AAWC in negotiations on November 16, but was told "the Airport wasn't going to negotiate with us at that time."
- 16. By letter dated November 17, 1998, the R/TAPSA again requested negotiations commence immediately in an attempt to obtain a contract covering the period from November 1998, through at least June 1999.
- 17. By letter dated November 30, 1998, addressed to Mr. Crafton, the R/TAPSA expressed its concerns about the AAWC's failure to respond to previous communications concerning negotiations and requested negotiations commence not later than December 17, 1998. Said letter was also sent to other representatives of the AAWC, including Krys Bart, Executive Director.
- 18. By letter dated December 4, 1998, Crafton responded to the R/TAPSA's previous requests that negotiations commence prior to February 1, 1999, and within said letter stated, in part: "[T]he AAWC does not support your request to commence negotiations for the period December, 1998 to June 30, 1999."
- 19. Due to the Christmas and New Year's Eve holidays, all time cards of the AAWC police department were to be turned in prior to the last day of the pay period for those holidays.
 - 20. The secretary for the Police Department is Louise Krueger.
- 21. Sgt. Nottingham believed from Ms. Krueger's notations on her desk flip calendar in comparison with the time sheets for the same period that ROSEMAN and FOWLER declared overtime they had not worked.
- 22. Without speaking to Ms. Krueger, Nottingham anonymously reported alleged discrepancies in ROSEMAN and FOWLEROS time cards for that holiday pay period to Chief DeWitt.
- 23. Ms. Krueger testified at the hearing that her calendar wasn't totally accurate and she wasn't really keeping track of people's time.
- 24. Chief DeWitt asked Nottingham if he had written the anonymous note and Nottingham admitted to its authorship.
 - 25. The Chief asked Nottingham for a formal complaint, which was eventually filed.

- 26. Department policy is to record scheduled overtime when time cards are handed in early.
- 27. Prior to the New Year's Eve party at the Hilton Hotel in 1998, Chief DeWitt had independent advanced notice of the hours both ROSEMAN and FOWLER intended to work over that holiday period due to their invitation to him [DeWitt] to join them at the celebration.
- 28. By letter dated January 20, 1999, the R/TAPSA, by and through its President ROSEMAN, again advised the AAWC of its intent to immediately commence megotiations "as soon as possible, past February 1, 1999, for the contract year 1999-2000."
- 29. By letter dated February 20, 1999, Joan Dees, Manager of Accounting ando Investments for AAWC, responded to the R/TAPSA's letter of January 20, 1999, and provided certain financial information, but did not identify any persons who would negotiate on behalf of theo AAWC.
- 30. On March 4, 1999, ROSEMAN and FOWLER were notified that Nottingham had filed a complaint against them for "mismarked time sheets involving overtime and holiday," and that an investigation would be conducted.
- 31. On April 13, 1999, ROSEMAN and FOWLER were separately interviewed by Inspector Alfred from the Nevada Division of Investigation at the request of the AAWC concerning the allegation they had mismarked time sheets for the time period covering the Christmas and New Year's Eve holidays.
 - 32. Inspector Alfred did not question them about any other alleged violations.
 - 33. On May 18, 1999, Alfred gave his investigative report to the AAWC.
- 34. The report concluded (at page 24) that the allegation of violation of "Employee Rules of Conduct. Section D, theft or dishonesty (including falsification of time records)" was "Not Sustained Lack of evidence and record keeping" as to both ROSEMAN and FOWLER.
- 35. Alfred's report also stated that ROSEMAN and FOWLER had allegedly violated other rules of the AAWC, even though no one had previously complained that there had been other alleged violations, nor were ROSEMAN or FOWLER placed on notice of such allegations.

28 ///

- 36. ROSEMAN and FOWLER learned of other allegations on June 12, 1999 when they were placed on suspension by the AAWC and given a reducted copy of the investigator's report.
- 37. Alfred based allegations two (2) through eight (8) on the fact that ROSEMAN and FOWLER did not work their shifts as scheduled and did not obtain prior approval from the Chief.
- 38. Alfred found changing schedules without prior approval violated the Chief's verbal policy, although he did not know the date of such verbal order.
- 39. Chief DeWitt received a memo dated October 5, 1998, from an airport officer complaining that the Sergeants did not work their scheduled hours.
- 40. Louise Krueger had on "other occasions" told Chief De Witt there were discrepancies on time cards, thus providing Chief De Witt with actual notice of time card practices of the sergeants; and the Chief's failure to act on this information establishes his consent to such practices.
- 41. By letter dated June 26, 1999, FOWLER contacted Joan Dees and requested a response to his voice mail communication on or about June 22, 1999, requesting a date to continue negotiations.
- 42. By letter dated July 9, 1999, the R/TAPSA, by and through its vice president FOWLER, wrote the AAWC regarding "Final request to resume negotiations."
- 43. A letter dated July 14, 1999 advised the R/TAPSA that: "The Airport Authority has the obligation to negotiate with recognized employee organizations that represent persons employed by the local government employer. It is the opinion of the Airport Authority General Counsel that Barry Roseman and you are no longer employees of the Airport Authority as defined in NRS 288.050."
- 44. Should any finding of fact be more properly construed as conclusions of law, may they be so deemed.

CONCLUSIONS OF LAW

1. The Local Government Employee-Management Relations Board has jurisdiction over the parties and the subject matter of the R/TAPSA's Complaint pursuant to the provisions of NRS Chapter 288.

13

14

15

17

16

18 19

21

22

20

2324

2526

27

28 | ///

- 2. The Airport Authority of Washoe County is a local government employer as defined by NRS 288.060.
 - 3. The R/TAPSA is an employee organization as defined by NRS 288.040.
- 4. As Complainant herein, R/TAPSA has the burden of proof and such substantial evidence proof was met in the present situation
- 5. The conduct of the AAWC constitutes prohibited practices under Chapter 288 of the Nevada Revised Statutes, and more specifically, NRS 288.140, NRS 288.150, NRS 288.180 (2) and (3), and NRS 288.270.
- 6. The conduct of the AAWC was calculated to discourage membership in the R/TAPSA, a legitimate NRS Chapter 288 organization.
- 7. The only allegation ROSEMAN and FOWLER were officially charged with and notified of (i.e., falsification of time records) was found to be "not sustained."
- 8. The Alfred Investigative Report was used by AAWC to achieve pretextual terminations of ROSEMAN and FOWLER.
- 9. But for the protected union activity, these employees would not have been disciplined, let alone discharged.

(

(

- 10. No verbal or written warnings were provided to ROSEMAN and FOWLER of other charges to be brought against them.
- 11. NDI's investigation did not adequately investigate the other allegations against ROSEMAN and FOWLER.
- 12. Based upon the Board's observance of the witnesses from AAW C and David Alfred, a marginal investigation appears to have been performed by the outside state agency.
- 13. Based upon the Board's observance of the AAWC witnesses, the new airport director was under pres sure to change the lax personnel procedures.
- 14. Based upon the Board's observance of the AAWC witnesses as well as Chief DeWitt and officers ROSEMAN, FOWLER and Nottingham, the airport police supervision was under pressure due to the staff being shorthanded.

- 15. The statement by a trustee that upon the establishment of a union, a price would be paid, could be deemed a threat to the new union, R/TAPSA.
- 16. That management failed to commence negotiations although repeated requests were made by R/TAPSA for the same pursuant to NRS 288.180(3).

DECISION AND ORDER

IT IS, THEREFORE, THE DECISION OF THIS BOARD that BARRY ROSEMAN and FRANK FOWLER were wrongfully terminated in violation of NRS 288.270 due to their attempts to form an association of police sergeants.

IT IS ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY immediately cease violating the rights of the RENO/TAHOE AIRPORT POLICE SUPERVISORS ASSOCIATION and is members as set forth within Chapter 288 of the Nevada Revised Statutes. IT IS ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY rescind any and all action taken against Complainant BARRY ROSEMAN and that he be reinstated to his former position of sergeant, with all back pay and benefits.

IT IS ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY rescind any and all action taken against Complainant FRANK FOWLER and that he be reinstated to his former position of sergeant, with all back pay and benefits.

IT IS FURTHER ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY immediately afford full recognition to R/TAPSA.

IT IS ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY begin immediate negotiations with Complainants concerning all matters of mandatory bargaining set forth within NRS Chapter 288 governing wages, hours, and conditions of employment with this matter scheduled for a status check before this Board on the 6th day of March, 2001.

IT IS ORDERED that the AIRPORT AUTHORITY OF WASHOE COUNTY be required to post the attached notize marked "Appendix," at its airport facility. Copies of the notice, after being signed by the Executive Director of AAWC, shall be posted by the Respondent immediately upon receipt and shall be maintained for 60 consecutive days in conspicuous places including all places where notices to employees are customarily posted.

IT IS FURTHERORDERED that the Complainants be reimbursed reasonable attorney's fees and costs incurred in this action, and that proofs of fees and costs be filed with this Board and served on Respondent within twenty (20) days with Respondent to accept or oppose the same within ten (10) days of receipt of the proofs.

DATED this 30th day of January, 2001.

LOCAL GOVERNMENT EMPLOYEE-MANAGEMENT RELATIONS BOARD

- Time

Rv:

SO Vice-Chairma

APPENDIX

NOTICE TO EMPLOYEES POSTED BY ORDER OF THE LOCAL GOVERNMENT EMPLOYEE-MANAGEMENT RELATIONS BOARD An Agency of the State of Nevada The Local Government Employee-Management Relations Board has found that the management of AAWC have violated the Nevada Revised Statutes, Chapter 288 and has ordered AAWC to post and abide by this notice. AAWC WILL NOT in any like or related manner interfere with, restrain or coerce R/TAPSA in the exercise of the rights guaranteed by NRS 288. AAWC WILL make whole, with interest, those employees named below who are found to have suffered economic loss as a result of their termination of employment by management of AAWC. Barry Roseman and Frank Fowler AAWC will reinstate the employment of both employees and agree to promptly begin negotiations with the Reno Tahoe Airport Police Supervisors Association. Executive Director, AAWC